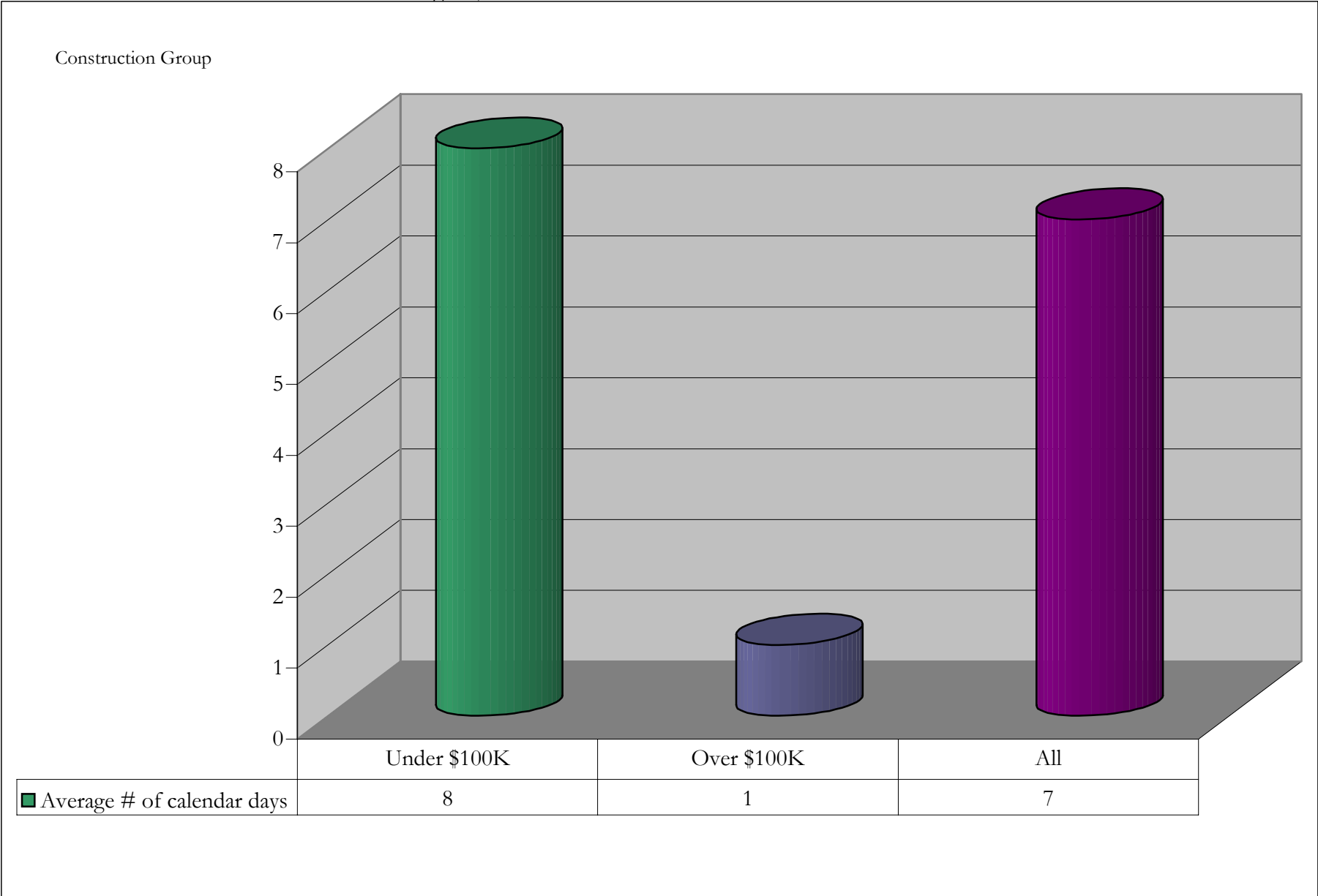


EXHIBIT VII

Purchasing Department Average Cycle Time of Construction Subcontract Placement*



* Average cycle time between buyer assignment of purchase requisition and award of the subcontract divided by total number of awards